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**Summary of Financial Statements for Fiscal 2024**  
**<under Japanese GAAP>**

November 6, 2024

Company Name: FinTech Global Incorporated (Code Number: 8789 Tokyo Stock Exchange)  
(URL: <https://www.fgi.co.jp/en/>) TEL: +81-3-6456-4600

Representative: President and Chief Executive Officer Name: Nobumitsu Tamai  
Contact: Executive Vice President, Senior Executive Officer Name: Takashi Senda

Scheduled date of General Shareholders' Meeting: December 19, 2024  
Scheduled date to submit securities report: December 20, 2024  
Scheduled date to commence dividend payment: December 20, 2024  
Preparation of supplementary materials on financial results: Yes  
Holding of financial results meeting: None

(Rounded down to the nearest million)

1. Consolidated Operating Results, Financial Position and Cash Flows for fiscal 2024  
(October 1, 2023– September 30, 2024)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2024	13,807	48.4	2,569	91.2	2,461	92.7	1,675	4.5
Fiscal 2023	9,302	0.0	1,343	128.7	1,277	136.1	1,603	810.4

(For reference) Comprehensive income: 1,942 million yen for fiscal 2024 [ 9.1%]  
1,779 million yen for fiscal 2023 [245.9%]

	Basic earnings per share	Diluted earnings per share	Return on equity (ROE)	Return on assets (ROA)	Return on sales (ROS)
	Yen	Yen	%	%	%
Fiscal 2024	8.41	8.36	18.8	12.4	18.6
Fiscal 2023	7.97	7.94	21.6	6.9	14.4

(For reference) Share of profit of entities accounted for using equity method 39 million yen for fiscal 2024  
38 million yen for fiscal 2023

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2024	20,669	10,752	46.1	48.66
Fiscal 2023	19,123	9,393	43.4	41.19

(For reference) Shareholders' equity: 9,530 million yen for fiscal 2024  
8,292 million yen for fiscal 2023

(3) Consolidated cash flows

(Unit: Millions of yen)

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of the period
	Fiscal 2024	4,055	(547)	(790)
Fiscal 2023	615	766	(538)	2,868

## 2. Dividends

	Dividends per share					Total dividends (Annual)	Payout ratio (Consolidated)	Dividends on equity (DOE) (Consolidated)
	End of first quarter	End of second quarter	End of third quarter	End of fiscal year	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal 2023	—	0.00	—	0.00	0.00	—	—	—
Fiscal 2024	—	0.00	—	1.50	1.50	293	17.8	3.3
Fiscal 2025 (Forecast)	—	0.00	—	3.00	3.00		29.4	

## 3. Consolidated financial forecasts for fiscal 2025 (October 1, 2024 – September 30, 2025)

(Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of the parent		EPS
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal 2025	12,300	(10.9)	3,100	20.6	3,000	21.9	2,000	19.3	10.21

(Note) Forecast for the first two quarters of fiscal year ending September 30, 2025, has not been made.

### \*Notes

(1) Changes in significant subsidiaries during the period (Changes in specified subsidiaries accompanying change in scope of consolidation): Yes

(Number of newly consolidated subsidiaries) One (Company name) Pcon home service Incorporated

(2) Changes in accounting policies, changes in accounting estimates, and restatements:

(a) Changes in accounting policies required by accounting standard: None

(b) Changes other than those in (a) above: None

(c) Changes in accounting estimates: None

(d) Restatements: None

(3) Number of shares issued (ordinary shares)

(a) Number of shares issued (including treasury stock): 201,321,700 shares for fiscal 2024

201,305,200 shares for fiscal 2023

(b) Number of shares of treasury stock: 5,434,320 shares for fiscal 2024

20 shares for fiscal 2023

(c) Average number of shares issued during the period 199,341,785 shares for fiscal 2024

201,303,577 shares for fiscal 2023

(For reference) Summary of non-consolidated operating results and financial position

1. Non-consolidated operating results and financial position for fiscal 2024

(October 1, 2023 – September 30, 2024)

(1) Non-consolidated operating results

	Revenues		Operating income		Ordinary profit		Net income/(loss)	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal 2024	3,869	41.3	998	7.7	976	8.7	835	(6.5)
Fiscal 2023	2,738	63.2	926	—	899	—	893	—

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal 2024	4.19	4.17
Fiscal 2023	4.44	4.42

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal 2024	11,516	6,776	57.9	34.06
Fiscal 2023	9,674	6,395	65.3	31.39

(For reference) Shareholders' equity: 6,672 million yen for fiscal 2024, and 6,318 million yen for fiscal 2023

\* This summary of financial statements is exempt from the audit procedures.

\* Explanation of the appropriate use of performance forecasts and other related items.

The forward-looking statements included in this summary of financial statements are based on the assumptions, forecasts, and plans of FinTech Global Incorporated (hereafter, "FGI" and "the Company") as of the date on which this document is made public. The Company's actual results may differ substantially from such statements due to various risks and uncertainties.

## 1. Qualitative Information on Consolidated Operating Results and Financial Position

### (1) Consolidated Operating Results

The FGI Group is reaching out with private equity investment and arrangement transaction services to companies struggling with business succession issues.

Fiscal 2024 — the consolidated accounting period for FinTech Global Incorporated (FGI), ended September 30, 2024 — saw steady progress on multiple business succession projects and growth in the aviation business. This fueled revenues, which jumped 48.4% year on year, to ¥13,807 million, and drove gross profit up 43.9% year on year, to ¥7,355 million. Selling, general and administrative expenses rose 27.0%, to ¥4,785 million, due to higher personnel costs and payment fees, but the major boost in gross profit underpinned significant improvement in operating income, which soared 91.2% year on year, to ¥2,569 million, and ordinary profit, which jumped 92.7% year on year, to ¥2,461 million. Profit attributable to owners of the parent edged up 4.5% year on year, to ¥1,675 million, reflecting the booking of ¥241 million in gain on bargain purchase under extraordinary income and ¥276 million in retirement of fixed assets under extraordinary loss.

(Unit: Millions of yen)

	Fiscal 2023	Fiscal 2024	YOY Change
Revenues	9,302	13,807	4,505
Investment banking business	6,919	11,344	4,425
Public management consulting business	367	452	84
Entertainment service business	2,311	2,459	148
Elimination	(296)	(448)	(152)
Gross profit	5,111	7,355	2,244
Investment banking business	4,742	6,696	1,954
Public management consulting business	211	298	86
Entertainment service business	305	618	313
Elimination	(147)	(257)	(109)
Operating income / (loss) [Segment income / (loss)]	1,343	2,569	1,225
Investment banking business	2,504	3,930	1,425
Public management consulting business	(34)	(18)	15
Entertainment service business	(364)	(244)	119
Elimination or corporate expenses	(762)	(1,097)	(334)
Ordinary profit	1,277	2,461	1,183
Income before income taxes	1,824	2,426	602
Profit attributable to owners of the parent	1,603	1,675	72

A breakdown of performance by business segment is presented below. Revenues include inter-segment revenues and transfers.

#### a. Investment Banking Business

The investment banking business recorded a year-on-year increase in income from arrangement transaction services, mainly business succession projects and formation and operation of financial products, and from investment income through private equity investment exits. In asset management,

the segment posted a balance of assets under management at ¥1,532 million, up 37.1% from the end of fiscal 2023, demonstrating the impact of investment by overseas investors into residences, and the foundation for stock-type earnings—that is, recurring fee revenues—was strengthened. Revenues from asset investment grew over the level a year ago, with higher sales of small-lot products utilizing real estate trust beneficiary rights and real estate development projects moving into investment exit territory. In the aviation business, revenues from aircraft registration services and aircraft remarketing were up year on year, and the newly initiated operating lease business, which focuses on aircraft and other modes of transportation, provided an additional boost. Technical services, however, were adversely affected by a drop in demand for inspections that accompany the return of leased aircraft because a recovery in passenger demand and a shortage of aircraft prompted members of the airline industry to extend existing leasing contracts, which resulted in fewer aircraft returns and thus associated inspections.

As a result, investment banking business revenues climbed 64.0% year on year, to ¥1,344 million, and segment income grew 56.9%, to ¥3,930 million.

#### **b. Public Management Consulting Business**

The public management consulting business, which hinges on Public Management Consulting Corporation (PMC), provides solutions, including support extended to local public entities to prepare financial documents and manage public facilities. PMC continued to receive inquiries from large local governments, driven by sustained demand for outsourced services for preparing financial documents and reinforced by the company's expertise. Demand was steady, with the number of prefectures under service contracts for the fiscal year running from April 2024 through March 2025 at 10, up one from the previous fiscal year, and the number of ordinance-designated cities and special zones under service contracts for the same period at 13, on a year-on-year par, and including one entity newly signed up in the October-to-December 2023 quarter.

In support services for public facility management, PMC encountered rising demand reflecting a need for help on individual facility plans that specify maintenance, management and upgrades on a facility basis as well as plans and research on ways to extend the service life of facilities, restructure and relocate. PMC reinforced its consulting capacity with more staff to extend range of support to local public entities across many public service areas, including childcare and measures to promote good health, and took steps to provide multiple options consistent across the each administrative jurisdiction.

As a result, the segment achieved a 22.9% improvement in revenues, to ¥452 million, and while still stuck in the red, at ¥18 million, the loss position was ¥15 million less than a year ago and thus viewed as a positive development.

#### **c. Entertainment Service Business**

In the approach to Moominvalley Park's fifth anniversary, the entertainment service business added and updated facility and service content and conducted various promotional activities. The guest count at Metsä—comprising Metsä Village and Moominvalley Park—turned upward in the fourth quarter, reflecting success of a ¥500 one-day pass for children high-school age and below under the Child Support Campaign, which ran from late-July 2024 through to the end of September 2024. As a result, the guest count rose 3.3% in fiscal 2024, to 650,000. Also of note, spending per guest improved, largely thanks to evening events and fireworks that encouraged guests to stay on-site longer as well as revised prices.

Given the above, segment revenues reached ¥2,459 million, up 6.4% year on year, buoyed mainly by higher sales from admission tickets as well as merchandise and food and beverages. On the expense front, cost of sales decreased with the implementation of measures based on the results of a review looking at outsourcing certain operations and the selection of food and beverage suppliers along with price revisions and a more robust effort to boost sales of original goods. A reduction in miscellaneous expenses, including rent, also contributed to an improvement in the segment's profit-

loss situation. While still in the red, at ¥244 million, on a full-year basis, the shade was much lighter—¥119 million less than in fiscal 2023.

## **(2) Consolidated Financial Position**

### **Current Assets**

Current assets amounted to ¥14,027 million as of September 30, 2024, up 12.4% from a year earlier. The upward change is largely because decreases of ¥404 million in notes and accounts receivable, trade, and contract assets from collection of accounts receivable on aviation business and ¥1,287 million in operational investment securities reflecting exit activity on private equity funds and reduction in trust beneficiary rights accompanying sale of small-lot real estate products were overshadowed by increase of ¥2,871 million in cash and time deposits mainly due to acquisition fund exits.

### **Noncurrent Assets**

Noncurrent assets settled ¥6,642 million as of September 30, 2024, dipping just 0.1% from a year earlier. The slight downward change is primarily due to decreases of ¥302 million in buildings and structures (net), mainly comprising depreciation on Moominvalley Park buildings and interior and exterior fixtures as well as retirement of existing displays and other items following upgrades, and ¥128 million in tools, furniture and fixtures (net).

### **Current Liabilities**

Current liabilities stood at ¥8,788 million as of September 30, 2024, rising 11.5% from a year earlier. The downward change reflects increases of ¥200 million in income taxes payable and ¥703 million in short-term loans payable to cover working capital and purchase of aviation assets, which together outweighed decreases of ¥116 million in lease obligations related mostly to interior and exterior fixtures at Moominvalley Park and ¥83 million in current portion of long-term loans payable.

### **Noncurrent Liabilities**

Noncurrent liabilities came to ¥1,128 million as of September 30, 2024, dropping 39.0% from a year earlier. The big downward change is from decreases of ¥74 million in deferred tax liabilities and ¥652 million in long-term loans payable due to repayment of borrowings paralleling progress in the sale of small-lot real estate products.

### **Net Assets**

Net assets at the end of September 2024 stood at ¥10,752 million, up 14.5% from a year earlier. The change reflects an increase of ¥1,675 million in retained earnings due to the booking of profit attributable to owners of the parent in the same amount, which negated a decrease of ¥446 million through treasury stock buybacks. As a result of the above changes in assets and liabilities, total assets stood at ¥20,669 million on September 30, 2024, up 8.1% from a year earlier. Total liabilities amounted to ¥9,917 million, up 1.9% year on year, and total net assets settled at ¥10,752 million, up 14.5% year on year. The shareholders' equity ratio reached 46.1%.

## **(3) Consolidated Cash Flows**

Cash and cash equivalents (hereafter, "cash") at the end of fiscal 2024 amounted to ¥5,674 million, an increase of ¥2,806 million from the end of fiscal 2023.

### **Cash Flows from Operating Activities**

Cash flows from operating activities showed ¥4,055 million in net cash provided, considerably higher than the ¥615 million a year ago. The key components of this change were ¥2,426 million in income before income taxes, decreases of ¥461 million in accounts receivable, trade and ¥1,239 million in investments in

securities, trade, and an increase of ¥442 million in depreciation and amortization, against a decrease of ¥742 million in income taxes paid.

#### **Cash Flows from Investing Activities**

Cash flows from investing activities reversed from a net cash provided position to a net cash used position, with ¥547 million in net cash used in fiscal 2024 compared with ¥766 million in net cash provided in fiscal 2023. The key components of this change were ¥895 million used to install solar power generation facilities at Metsä and to purchase aviation assets and fixed assets to build new or update facilities and enhance services at Moominvalley Park, which overshadowed ¥61 million in proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation and ¥435 million in proceeds from the sale of fixed assets.

#### **Cash Flows from Financing Activities**

Net cash used in financing activities amounted to ¥790 million in fiscal 2024, compared with ¥538 million in fiscal 2023. The key components of this change were ¥1,630 million in repayments of long-term loans payable, ¥149 million in repayments of lease obligations, ¥162 million in dividends paid to non-controlling interests, and a ¥448 million decrease through treasury stock buybacks, which overshadowed ¥895 million in proceeds from long-term loans payable and a ¥703 million increase in short-term loans payable, net.

#### **(4) Forecast**

FGI's consolidated performance forecast for fiscal 2025 is presented in the table below.

(Unit: Millions of yen)

	Fiscal 2024 (actual)	Fiscal 2025 (forecast)	YOY change (percentage)
Revenues	13,807	12,300	(10.9)%
Operating income	2,569	3,100	20.6%
Ordinary income	2,461	3,000	21.9%
Profit attributable to owners of the parent	1,675	2,000	19.3%

Revenues are likely to decrease because asset investment exits were nearly all completed in fiscal 2024. But income from high-profitability private equity investments and arrangement transaction services will demonstrate FGI's competitive excellence in business succession projects characterized by a high degree of difficulty, and revenue improvement by associated businesses as well as revenue improvement from other services should lead to higher gross profit. In the entertainment service business, the emphasis will be on revamping content to attract families and junior and senior high school students and revising ticket prices, and by enticing more people to visit and boosting spending per guest while trimming costs, the segment should move into the black. These efforts are expected to support income growth in categories from operating income on down.

Note that the presumed exchange rate is ¥150 to 1 euro.

Also note that the consolidated performance forecast is based on information currently available to management and certain assumptions deemed reasonable. Actual results may differ substantially from expectations for a variety of reasons.

#### **(5) Basic Policy on Distribution of Profit and Dividend Status for Fiscal 2024 and Fiscal 2025**

FGI prioritizes a dividend policy that emphasizes the return of profits to shareholders while ensuring sufficient internal reserves to quickly and reliably take advantage of opportunities that reinforce and further expand the Company's business foundation. In determining dividends, management takes a comprehensive

view that includes corporate performance and future business development. With regard to treasury stock buybacks, management aims to strike a balance with growth investment and take a flexible approach matched to stock prices and other facets of the market environment.

After careful consideration of such factors as business performance, future prospects, internal reserves and future business development, management decided to distribute a year-end dividend of ¥1.50 per share for fiscal 2024. This translated into a consolidated payout ratio of 17.8%. In addition, in conjunction with share buybacks conducted in fiscal 2024 and totaling ¥448 million, the consolidated total return ratio reached 44.3%.

In regard to internal reserves, the objective is to improve shareholder value by reinvesting into investment and loan operations by the investment banking business and other opportunities to promote growth. Management plans to continue paying dividends going forward. For the fiscal 2025 year-end dividend, management is looking at an increase of ¥1.50 per share, for disbursement of ¥3.0 per share and a consolidated payout ratio of 29.4%.

## **2. Underlying Policy on Selection of Accounting Standard**

FGI prepares its consolidated financial statements in accordance with generally accepted accounting principles in Japan, taking into account comparability among different periods and companies. The Company's stance on application of IFRS is to respond appropriately, taking into account trends that prevail in Japan and overseas.



### 3. Consolidated Financial Statements

#### (1) Consolidated Balance Sheets

(Unit: Thousands of yen)

	Fiscal 2023 (As of September 30, 2023)	Fiscal 2024 (As of September 30, 2024)
<b>Assets</b>		
Current assets		
Cash and time deposits	2,918,561	5,789,907
Accounts receivable - trade, and contract assets	1,355,231	950,434
Operational investment securities	2,848,142	1,560,437
Loans receivable, trade	346,365	522,565
Real estate for sale	4,095,967	4,046,834
Merchandise	160,768	142,275
Other	883,381	1,119,460
Allowance for doubtful accounts	(131,170)	(104,667)
<b>Total current assets</b>	<b>12,477,247</b>	<b>14,027,246</b>
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	5,379,191	5,206,093
Accumulated depreciation	(902,259)	(1,031,449)
Buildings and structures, net	4,476,932	4,174,643
Tools, furniture and fixtures	2,218,475	1,804,349
Accumulated depreciation	(1,788,532)	(1,503,291)
Tools, furniture and fixtures, net	429,943	301,057
Land	519,734	522,934
Construction in progress	300	21,736
Other	182,768	338,323
Accumulated depreciation	(79,610)	(97,778)
Other, net	103,158	240,545
<b>Total property, plant and equipment</b>	<b>5,530,068</b>	<b>5,260,917</b>
Intangible fixed assets		
Goodwill	105,272	88,105
Other	25,987	93,313
<b>Total intangible fixed assets</b>	<b>131,260</b>	<b>181,418</b>
Investments and other assets		
Investments in securities	535,327	533,513
Long-term loans receivable	16,672	8,340
Deferred tax assets	140,877	127,745
Other	292,531	564,956
Allowance for doubtful accounts	(30)	(34,458)
<b>Total investments and other assets</b>	<b>985,377</b>	<b>1,200,096</b>
<b>Total noncurrent assets</b>	<b>6,646,706</b>	<b>6,642,432</b>
<b>Total assets</b>	<b>19,123,953</b>	<b>20,669,679</b>

(Unit: Thousands of yen)

	Fiscal 2023 (As of September 30, 2023)	Fiscal 2024 (As of September 30, 2024)
<b>Liabilities</b>		
Current liabilities		
Accounts payable, trade	308,710	241,273
Short-term loans payable	77,954	781,186
Current portion of long-term loans payable	6,082,038	5,998,872
Lease obligations	149,086	32,914
Income taxes payable	125,884	326,067
Accrued employee bonuses	257,626	322,024
Other	879,363	1,085,810
Total current liabilities	7,880,663	8,788,148
Noncurrent liabilities		
Long-term loans payable	1,290,817	638,535
Lease obligations	50,723	21,074
Deferred tax liabilities	97,175	22,636
Net defined benefit liability	126,297	153,433
Other	284,955	293,302
Total noncurrent liabilities	1,849,970	1,128,982
Total liabilities	9,730,633	9,917,131
<b>Net assets</b>		
Shareholders' equity		
Common stock	5,372,574	5,373,336
Capital surplus	974,443	968,668
Retained earnings	1,794,907	3,470,851
Treasury shares	(0)	(446,226)
Total shareholders' equity	8,141,924	9,366,630
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	67,416	22,516
Foreign currency translation adjustment	83,266	141,795
Total accumulated other comprehensive income	150,683	164,312
Stock acquisition rights	77,299	103,108
Non-controlling interests	1,023,412	1,118,496
Total net assets	9,393,319	10,752,548
Total liabilities and net assets	19,123,953	20,669,679

**(2) Consolidated Statements of Income and Consolidated Statement of Comprehensive Income**  
**Consolidated Statements of Income**

(Unit: Thousands of yen)

	Fiscal 2023 (From October 1, 2022 to September 30, 2023)	Fiscal 2024 (From October 1, 2023 to September 30, 2024)
Revenues	9,302,325	13,807,941
Cost of revenues	4,191,298	6,452,353
Gross profit	5,111,026	7,355,588
Selling, general and administrative expenses	3,767,047	4,785,729
Operating income	1,343,979	2,569,858
Non-operating income		
Interest income	4,748	17,503
Dividend income	11,247	6,226
Foreign exchange gains	—	9,214
Share of profit of entities accounted for using equity method	38,161	39,471
Other	37,327	12,481
Total non-operating income	91,484	84,897
Non-operating expenses		
Interest expense	129,152	161,258
Foreign exchange losses	21,405	—
Other	7,627	32,313
Total non-operating expenses	158,185	193,572
Ordinary profit	1,277,278	2,461,184
Extraordinary income		
Gain on sale of non-current assets	2,226	—
Gain on bargain purchase	190,025	241,431
Gain on sales of shares of subsidiaries and associates	386,725	—
Other	273	511
Total extraordinary income	579,250	241,943
Extraordinary losses		
Loss on retirement of noncurrent assets	32,370	276,242
Total extraordinary loss	32,370	276,242
Income before income taxes	1,824,158	2,426,886
Income taxes (current)	244,000	576,952
Income taxes (deferred)	(63,550)	(34,751)
Total income taxes	180,450	542,201
Profit	1,643,708	1,884,684
Profit attributable to non-controlling interests	40,278	208,739
Profit attributable to owners of the parent	1,603,429	1,675,944

## Consolidated Statement of Comprehensive Income

(Unit: Thousands of yen)

	Fiscal 2023 (From October 1, 2022 to September 30, 2023)	Fiscal 2024 (From October 1, 2023 to September 30, 2024)
Profit	1,643,708	1,884,684
Other comprehensive income		
Valuation difference on available-for-sale securities	31,735	(55,308)
Foreign currency translation adjustment	104,402	112,774
Shares of other comprehensive income of entities accounted for using equity method	—	57
Total other comprehensive income	136,137	57,523
Comprehensive income	1,779,846	1,942,208
Comprehensive income attributable to		
Owners of the parent	1,679,068	1,689,573
Non-controlling interests	100,777	252,634

**(3) Consolidated Statements of Changes in Net Assets**

Fiscal 2023 (From October 1, 2022, to September 30, 2023)

(Unit: Thousands of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	6,471,266	4,996,716	(4,943,941)	(0)	6,524,040
Change during the period					
Capital reduction	(1,098,930)	1,098,930			—
Deficit disposition		(5,135,419)	5,135,419		—
Issuance of new shares	238	238			476
Change in ownership interest of parent due to transactions with non-controlling interests		13,978			13,978
Profit attributable to owners of the parent			1,603,429		1,603,429
Net changes of items other than shareholders' equity					
Total changes during the period	(1,098,692)	(4,022,272)	6,738,848	—	1,617,884
Balance at the end of the period	5,372,574	974,443	1,794,907	(0)	8,141,924

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	35,680	26,158	61,839	56,359	1,200,454	7,842,693
Change during the period						
Capital reduction						—
Deficit disposition						—
Issuance of new shares						476
Change in ownership interest of parent due to transactions with non-controlling interests						13,978
Profit attributable to owners of the parent						1,603,429
Net changes of items other than shareholders' equity	31,735	57,107	88,843	20,939	(177,041)	(67,258)
Total changes during the period	31,735	57,107	88,843	20,939	(177,041)	1,550,626
Balance at the end of the period	67,416	83,266	150,683	77,299	1,023,412	9,393,319

Fiscal 2024 (From October 1, 2023, to September 30, 2024)

(Unit: Thousands of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the period	5,372,574	974,443	1,794,907	(0)	8,141,924
Change during the period					
Issuance of new shares	761	761			1,523
Change in ownership interest of parent due to transactions with non-controlling interests		(6,563)			(6,563)
Profit attributable to owners of the parent			1,675,944		1,675,944
Sales of treasury stock		26		1,806	1,832
Purchases of treasury stock				(448,032)	(448,032)
Net changes of items other than shareholders' equity					
Total changes during the period	761	(5,775)	1,675,944	(446,225)	1,224,705
Balance at the end of the period	5,373,336	968,668	3,470,851	(446,226)	9,366,630

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at the beginning of the period	67,416	83,266	150,683	77,299	1,023,412	9,393,319
Change during the period						
Issuance of new shares						1,523
Change in ownership interest of parent due to transactions with non-controlling interests						(6,563)
Profit attributable to owners of the parent						1,675,944
Sales of treasury stock						1,832
Purchase of treasury stock						(448,032)
Net changes of items other than shareholders' equity	(44,899)	58,529	13,629	25,809	95,084	134,522
Total changes during the period	(44,899)	58,529	13,629	25,809	95,084	1,359,228
Balance at the end of the period	22,516	141,795	164,312	103,108	1,118,496	10,752,548

**(4) Consolidated Statements of Cash Flows**

(Unit: Thousands of yen)

	Fiscal 2023 (From October 1, 2022 to September 30, 2023)	Fiscal 2024 (From October 1, 2023 to September 30, 2024)
<b>Cash flows from operating activities</b>		
Income before income taxes	1,824,158	2,426,886
Depreciation and amortization	444,758	442,871
Amortization of goodwill	22,608	25,621
Increase (decrease) in allowance for doubtful accounts	26,718	(28,539)
Increase (decrease) in provision for bonuses	67,817	47,864
Increase (decrease) in retirement benefit liability	16,230	27,135
Interest and dividend income	(15,996)	(23,729)
Share of loss (profit) of entities accounted for using equity method	(38,161)	(39,471)
Interest expenses	129,152	161,258
Loss (gain) on sale of non-current assets	(2,226)	—
Loss (gain) on sale of shares of subsidiaries and associates	(386,725)	—
Gain on bargain purchase	(190,025)	(241,431)
Loss on retirement of non-current assets	32,370	276,242
Decrease (increase) in accounts receivable, trade	(335,946)	461,229
Decrease (increase) in operational investment securities	(331,333)	1,239,870
Decrease (increase) in loans receivable, trade	25,300	(176,200)
Decrease (increase) in inventories	(147,174)	246,775
Increase (decrease) in accounts payables, trade	47,406	(76,971)
Other	(57,818)	171,479
Sub-total	1,131,113	4,940,892
Interest and dividends received	15,996	18,187
Interest expense paid	(129,656)	(161,036)
Income taxes refund (paid)	(402,189)	(742,746)
Net cash provided by (used in) operating activities	615,263	4,055,296
<b>Cash flows from investing activities</b>		
Proceeds from sale of shares of subsidiaries and associates	680,000	—
Purchase of property, plant and equipment	(62,106)	(895,784)
Proceeds from sales of property, plant and equipment	—	435,348
Payments for deposit as collateral	(50,000)	(65,000)
Purchase of shares of subsidiaries and associates	(154,774)	—
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	280,137	61,990
Other	73,391	(84,243)
Net cash provided by (used in) investing activities	766,647	(547,689)

(Unit: Thousands of yen)

	Fiscal 2023 (From October 1, 2022 to September 30, 2023)	Fiscal 2024 (From October 1, 2023 to September 30, 2024)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable, net	77,954	703,232
Proceeds from long-term loans payable	273,500	895,469
Repayments of long-term loans payable	(514,237)	(1,630,918)
Dividends paid to non-controlling interests	(109,912)	(162,920)
Purchase of treasury stock	—	(448,032)
Repayments of lease obligations	(266,511)	(149,473)
Other	287	2,137
Net cash provided by (used in) financing activities	(538,921)	(790,506)
Effect of exchange rate change on cash and cash equivalents	44,175	89,244
Net increase (decrease) in cash and cash equivalents	887,165	2,806,345
Cash and cash equivalents at beginning of period	2,375,927	2,868,560
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	(394,532)	—
Cash and cash equivalents at end of period	2,868,560	5,674,906



## **(5) Notes to Consolidated Financial Statements**

(Assumption of a Going Concern)

Not applicable.

(Changes in Accounting Presentation)

Consolidated Statements of Income

In fiscal 2024, “Subsidy income” is included in “other” under non-operating income, as the materiality of such amount has decreased. To reflect these changes, reclassification has been made on the consolidated statements of income for fiscal 2023.

As a result, on the consolidated statements of income for fiscal 2023, ¥26,774 thousand in “Subsidy income” and ¥10,552 thousand in “other” under non-operating income have been reclassified to ¥37,327 thousand in “other” under non-operating income.

In fiscal 2024, “Provision of allowance for doubtful accounts” is included in “other” under non-operating expense, as the materiality of such amount has decreased. To reflect these changes, reclassification has been made on the consolidated statements of income for fiscal 2023.

As a result, on the consolidated statements of income for fiscal 2023, (¥42) thousand in “Provision of allowance for doubtful accounts” and ¥7,669 thousand in “other” under non-operating expense have been reclassified to ¥7,627 thousand in “other” under non-operating expense.

In fiscal 2024, “Gain on reversal of stock acquisition rights” is included in “other” under extraordinary income, as the materiality of such amount has decreased. To reflect these changes, reclassification has been made on the consolidated statements of income for fiscal 2023.

As a result, on the consolidated statements of income for fiscal 2023, ¥273 thousand in “Gain on reversal of stock acquisition rights” has been reclassified to ¥273 thousand in “other” under extraordinary income.

Consolidated Statements of Cash Flows

In fiscal 2024, “Gain on reversal of stock acquisition rights” is included in “other” under operating cash flows, as the materiality of such amount has decreased. To reflect these changes, reclassification has been made on the consolidated statements of cash flows for fiscal 2023.

As a result, on the consolidated statements of cash flows for fiscal 2023, (¥273) thousand in “Gain on reversal of stock acquisition rights” and (¥57,545) thousand in “other” under operating cash flows have been reclassified to (¥57,818) thousand in “other” under operating cash flows.

(Segment Information)

1. Outline of reporting segments

Reporting segments of the FGI Group (hereafter, “the Group”) are components of the Group for which separate financial information is available and for which the Board of Directors conducts regular reviews to determine appropriate allocation of management resources and to assess business results.

The Group has three reporting segments: the Company concentrates on the investment banking business, while subsidiaries handle the public management consulting business and the entertainment service business.

The business activities of each reporting segment are described below.

- Investment banking business

- Financial arrangements
- Financial advisory
- Asset management (including real estate investment management, investment fund management)
- Private equity investment
- Asset investment
- Aviation business (aircraft technical advisory, aircraft registration services, aircraft asset management, aircraft sales & leasing)

- Public management consulting business

- Support for local public entities in preparing financial documents
- Support for local public entities in reviewing general management plans, including those for public facilities

- Entertainment service business

- Theme park development, ownership, management, operation

2. Method used to calculate the amount of revenues, income or loss, assets and other items of each reporting segment

Segment income (loss) amounts are based on operating income (loss).

Inter-segment revenues and transfers are based on arm’s length price.

3. Information about the amount of revenues, income or losses, assets and other items pursuant to each reporting segment

Fiscal 2023 (From October 1, 2022, to September 30, 2023)

(Unit: Thousands of yen)

	Reporting Segments				Adjustments Note 1	Consolidated Note 2
	Investment Banking Business	Public Management Consulting Business	Entertainment Service Business	Total		
Revenues						
Revenues to third party	6,731,997	350,873	2,219,454	9,302,325	—	9,302,325
Inter-segment revenues and transfers	187,471	17,000	91,571	296,042	(296,042)	—
Total	6,919,469	367,873	2,311,025	9,598,367	(296,042)	9,302,325
Segment income (loss)	2,504,780	(34,068)	(364,116)	2,106,596	(762,616)	1,343,979
Segment assets	10,556,337	260,283	6,165,468	16,982,089	2,141,863	19,123,953
Other items						
Depreciation	28,906	0	378,018	406,925	37,833	444,758
Investment in associates accounted for using equity method	135,470	74,697	—	210,168	—	210,168
Increase on tangible fixed assets and intangible fixed assets	13,348	—	42,831	56,180	5,925	62,106

Notes:

1. Adjustments are presented below.

(1) Adjustment of segment income (loss), at (¥762,616) thousand, includes elimination of transactions among segments of ¥228,784 thousand and corporate expenses of (¥991,400) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.

(2) Adjustment of segment assets, at ¥2,141,863 thousand, is the difference between elimination of transactions among segments, at (¥1,136,296) thousand, and corporate assets, at ¥3,278,160 thousand, which are not allocatable to any reporting segment.

2. Segment income (loss) is reconciled with operating income in the consolidated financial statements.

	Reporting Segments				Adjustments Note 1	Consolidated Note 2
	Investment Banking Business	Public Management Consulting Business	Entertainment Service Business	Total		
Revenues						
Revenues to third party	11,175,714	429,072	2,203,154	13,807,941	—	13,807,941
Inter-segment revenues and transfers	169,093	23,000	256,491	448,585	(448,585)	—
Total	11,344,807	452,072	2,459,645	14,256,526	(448,585)	13,807,941
Segment income (loss)	3,930,653	(18,831)	(244,623)	3,667,198	(1,097,339)	2,569,858
Segment assets	11,182,573	264,584	5,297,383	16,744,541	3,925,137	20,669,679
Other items						
Depreciation	48,034	31	343,544	391,610	51,261	442,871
Investment in associates accounted for using equity method	145,651	97,317	—	242,969	—	242,969
Increase on tangible fixed assets and intangible fixed assets	724,339	476	150,547	875,362	58,883	934,245

## Notes:

## 1. Adjustments are presented below.

(1) Adjustment of segment income (loss), at (¥1,097,339) thousand, includes elimination of transactions among segments of ¥264,089 thousand and corporate expenses of (¥1,361,429) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.

(2) Adjustment of segment assets, at ¥3,925,137 thousand, is the difference between elimination of transactions among segments, at (¥1,458,935) thousand, and corporate assets, at ¥5,384,073 thousand, which are not allocatable to any reporting segment.

## 2. Segment income (loss) is reconciled with operating income in the consolidated financial statements.

3. Gain on bargain purchase, at ¥241,431 thousand, was recognized in the Investment Banking Business segment as the Company acquired shares of Pcon home service Incorporated. The amount of gain on bargain purchase recognized is adjusted to reflect the reassessment of the potential occurrence of future liability at the end of fiscal 2024, as "Other" under "Investments and other assets," specifically relating to the escrow funds (security deposits) based on the Housing Defects Liability Law, was determined under the provisional accounting treatment during the second quarter of fiscal 2024. Note that gain on bargain purchase is not included in segment income as it is extraordinary income.

(Per Share Information)

(Unit: Yen)

Fiscal 2023 (From October 1, 2022, to September 30, 2023)		Fiscal 2024 (From October 1, 2023, to September 30, 2024)	
Net assets per share	41.19	Net assets per share	48.66
Basic earnings per share	7.97	Basic earnings per share	8.41
Diluted earnings per share	7.94	Diluted earnings per share	8.36

Note: Calculation of earnings per share and diluted earnings per share is based on the following data:

	Fiscal 2023 (From October 1, 2022 to September 30, 2023)	Fiscal 2024 (From October 1, 2023 to September 30, 2024)
Basic earnings per share		
Profit attributable to owners of the parent (thousands of yen)	1,603,429	1,675,944
Amount not attributable to ordinary shares (thousands of yen)	—	—
Profit attributable to owners of the parent related to ordinary shares (thousands of yen)	1,603,429	1,675,944
Average number of shares issued during the period (shares)	201,303,577	199,341,785
Diluted earnings per share		
Adjustment of profit attributable to owners of the parent (thousands of yen)	—	—
Number of increased ordinary shares (shares)	740,212	1,122,828
[of which, stock acquisition rights] shares	[740,212]	[1,122,828]
Details on shares not included in calculation of diluted earnings per share due to non-dilutive effect	<p>Stock acquisition rights (stock options) issued on January 26, 2015, by special resolution at General Meeting of Shareholders on December 19, 2014</p> <p style="text-align: right;">530</p> <p style="text-align: right;">[Ordinary shares: 53,000]</p> <p>Stock acquisition rights (stock options) issued on April 1, 2021, by special resolution at General Meeting of Shareholders on December 22, 2020</p> <p style="text-align: right;">1,945</p> <p style="text-align: right;">[Ordinary shares: 194,500]</p> <p>Stock acquisition rights (stock options) issued on December 27, 2022, by special resolution at General Meeting of Shareholders on December 22, 2022</p> <p style="text-align: right;">2,625</p> <p style="text-align: right;">[Ordinary shares: 262,500]</p>	<p>Stock acquisition rights (stock options) issued on January 26, 2015, by special resolution at General Meeting of Shareholders on December 19, 2014</p> <p style="text-align: right;">530</p> <p style="text-align: right;">[Ordinary shares: 53,000]</p> <p>Stock acquisition rights (stock options) issued on December 27, 2023, by special resolution at General Meeting of Shareholders on December 22, 2023</p> <p style="text-align: right;">3,295</p> <p style="text-align: right;">[Ordinary shares: 329,500]</p>

(Subsequent Events)

Not applicable.